



4 – 5 June 2024  
**CAPITAL MARKETS DAY**

**France**

Luc Merigneux



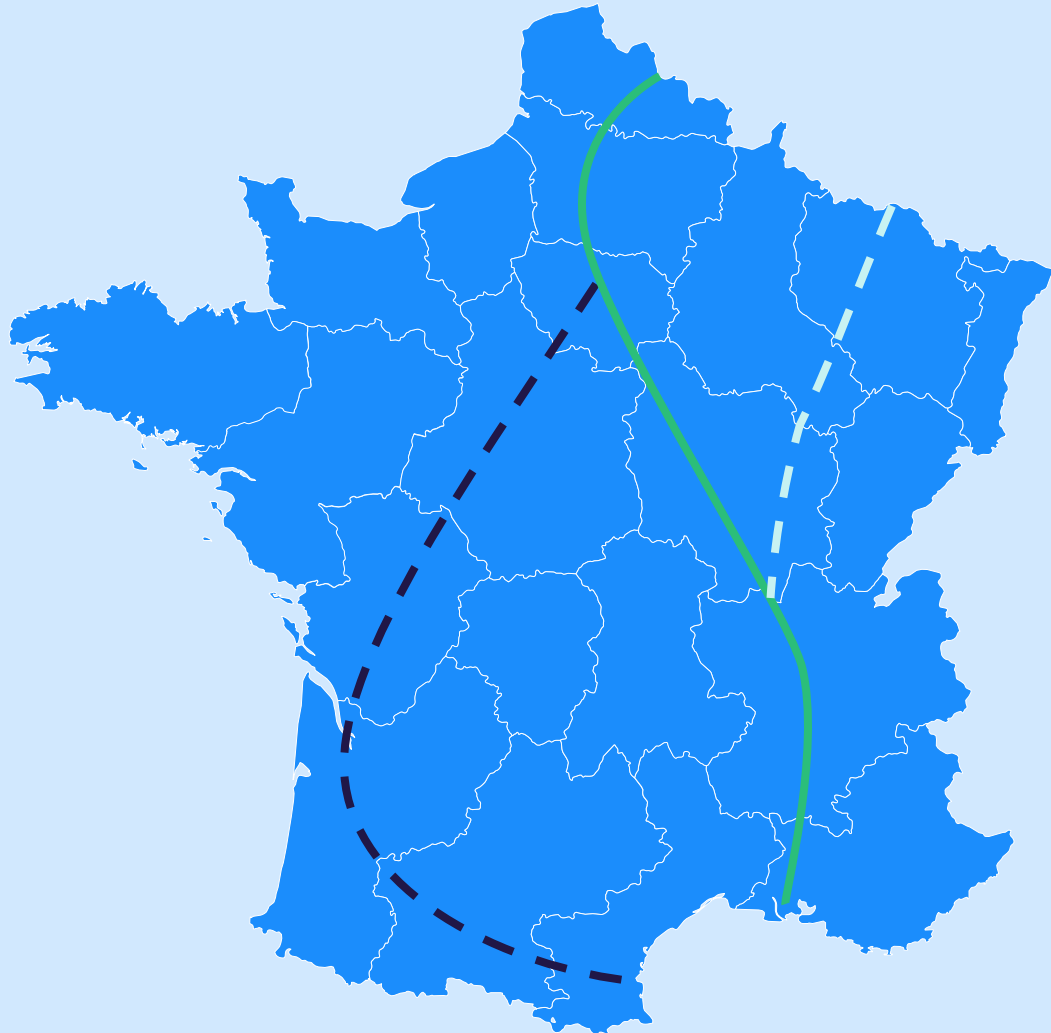


A painting of Napoleon Bonaparte on a white horse. He is wearing a dark green military uniform with a red sash and a black bicorne hat. He is pointing his right hand towards the left. The horse is white with a red flower on its bridle and a red saddle cloth with a gold emblem. The background is a light, hazy sky.

**Geography is destiny**

**\* Said just a few months  
before invading Russia**

# France, at the crossroads of Europe



France is the **2<sup>nd</sup> economic actor** in Europe

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France is a **logistics country**

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Logistics & freight **champions** born in France

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The will to **reindustrialize**

● Backbone

● Western bow

1. Boots on the ground

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2. Performance standing **portfolio**

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3. On the ground **market trends**

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4. Business development in France

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5. Conclusion



# Boots on the ground

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# Country Team France



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# Performance standing portfolio



# Standing portfolio performance

## Growing presence



100% on the French backbone



Paris, Lille, Lyon & Marseille



18 sites



Key multimodal areas



100% occupancy





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# On the ground market trends

# Trends, rental market

Marseille 2024 – 63€/m<sup>2</sup> ERV

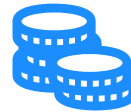


+37%

Marseille 2020 – 46€/m<sup>2</sup> ERV



Market with lack of offer are experiencing **higher increases**



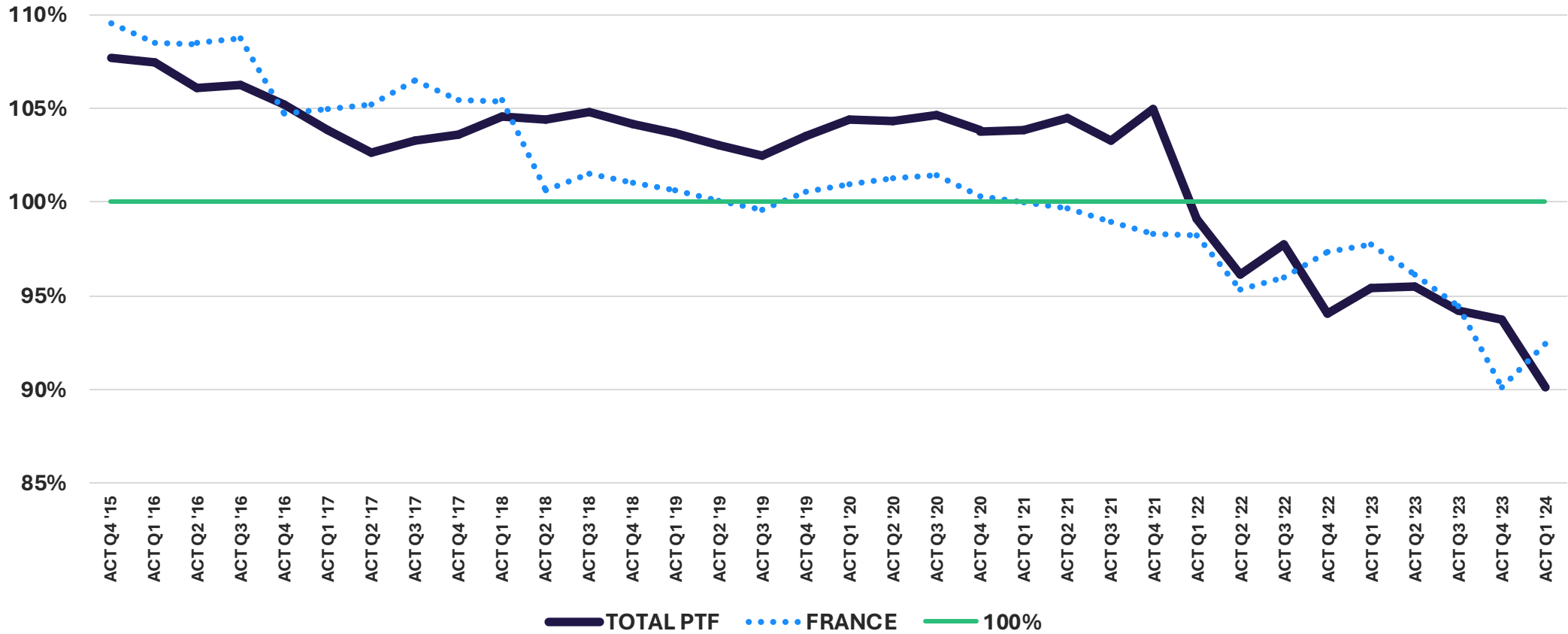
Almost no area where the **rent is <50€/m<sup>2</sup>**



A new **“wait-and-see” attitude** from the users due to the economic uncertainty

# Evolution of over/under-rent in France

## Evolution of Over/Underrent - FR





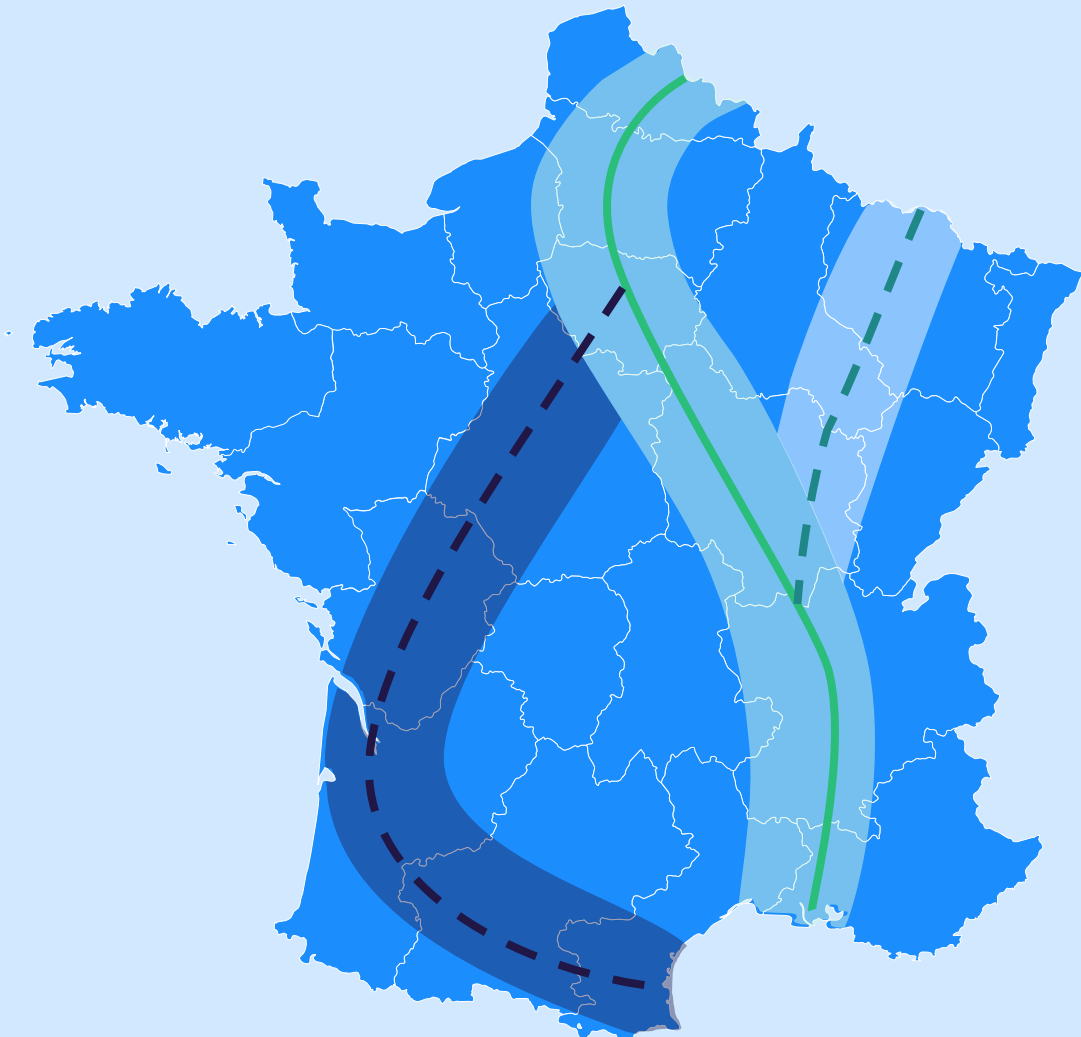
# Expanding beyond the backbone!

More users are taking positions **outside the French Backbone**

Transaction to the **Western Bow** (Action, Carrefour) and **Grand-Est** (LIDL, Amazon)

● Backbone

● Western bow



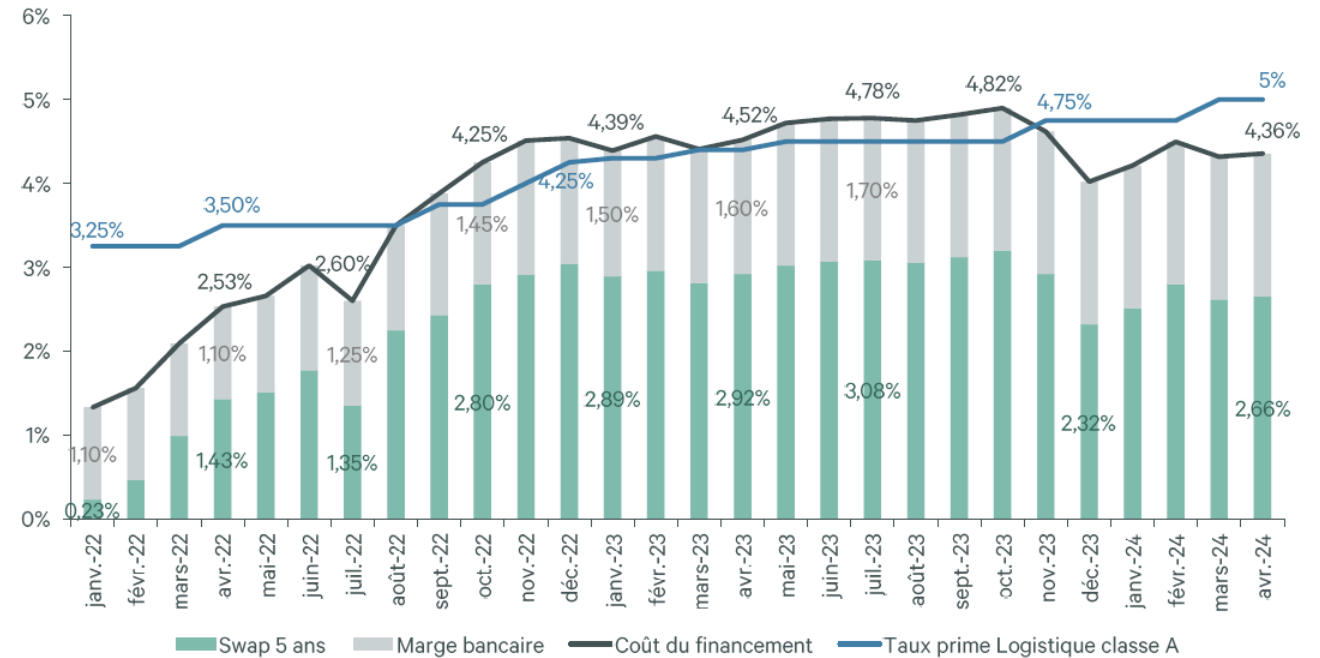
# Trends investment market: stabilizing

After a first correction in 2022,  
France already **stabilized**

Prime yield stabilised with a  
discount of **c.150 bps**  
compared to peak

**Room for compression**

Évolution du taux prime Logistique et du loyer de l'argent



Sources : Banque de France, S&P Global, CBRE Research, T1 2024

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# Business development in France



# ZAN: scarcity of land will increase

## “Loi ZAN” Zero Artificialisation Nette

### Step 1

**12,500 ha/year**  
only to be **built between**  
**2020 and 2030**,  
when it was 25,000 ha/year  
in the 2010/2020s

### Step 2

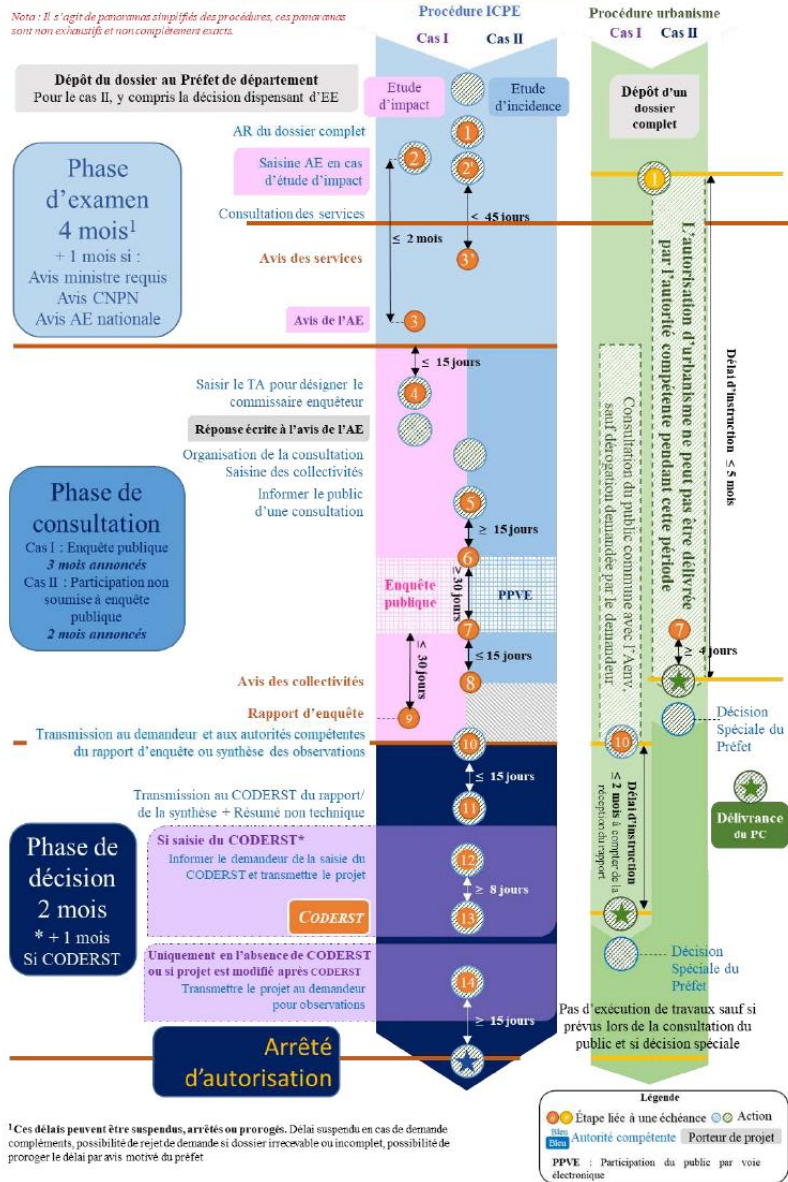
From **2031 to 2050**,  
achieve the target of  
**net 0 artificialization**

### For all real estate classes

Housing  
Retail  
Industrial  
Logistics

**Logigramme 1 : Procédures d'autorisation**

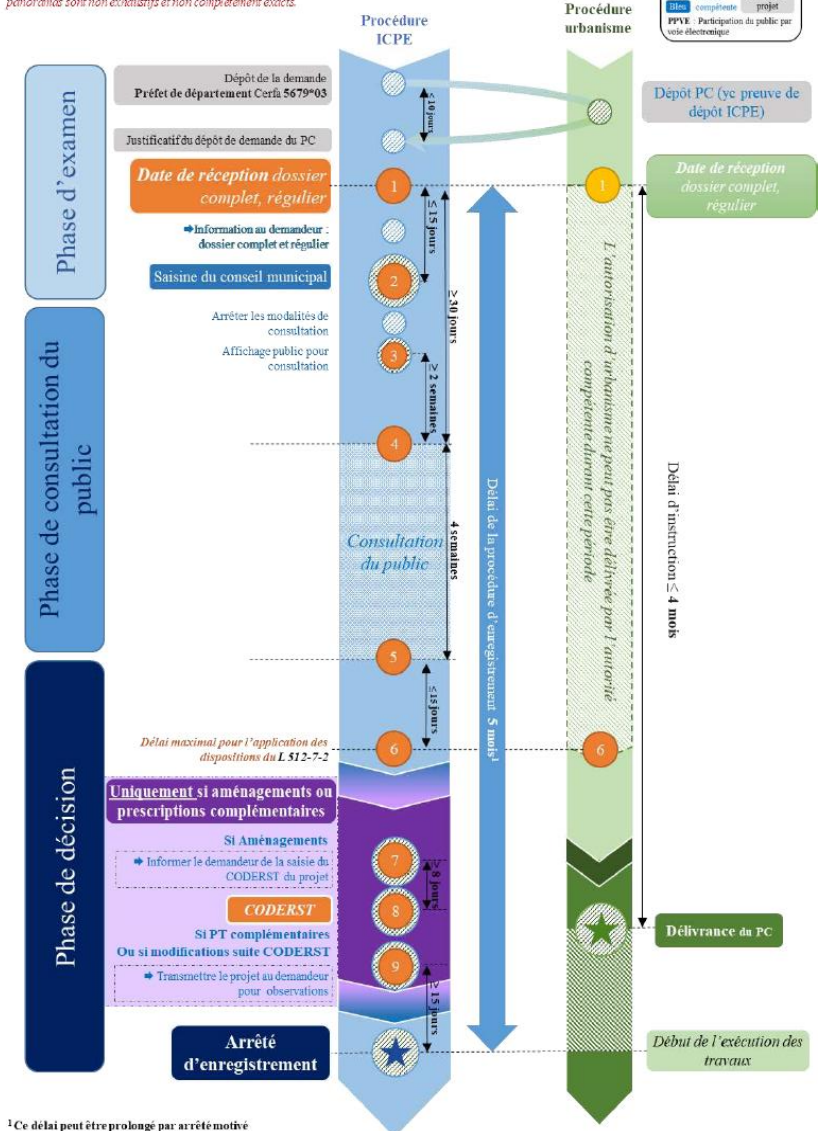
*Nota : Il s'agit de paramètres simplifiés des procédures, ces paramètres sont non exhaustifs et non complètement exacts.*



... and now






**Logigramme 2 : Procédure d'enregistrement**

*Nota : Il s'agit de paramètres simplifiés des procédures, ces paramètres sont non exhaustifs et non complètement exacts.*



# Land bank per country

## Land bank per country (in m<sup>2</sup>)

					
Developed by 31/12/2025	329,366	12,000	464,800	0	<b>806,166</b>
Available after current pipeline	130,028	804,972	372,285	110,794	<b>1,418,079</b>
<b>Total land bank per country</b>	459,394	816,972	837,085	110,794	<b>2,224,245</b>
Available after current pipeline	130,028	804,972	372,285	110,794	<b>1,418,079</b>
<b>Share available land bank per country</b>	9%	57%	26%	8%	<b>100%</b>





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# Conclusion







**“Someone’s sitting in the shade  
today because someone  
planted a tree a long time ago.”**

**Warren Buffett**



# Space for Growth

