

AGENDA AGENDA AGENDA AGENDA



H1 2025 highlights



Growth update



Portfolio update



Market update



Outlook



ESG



Appendix



H12025 highlights

CHAPTER ONE CHAPTER ONE CHAPTER ONE CHAPTER ONE CHAPTER ONE



H1 2025 - Growth ambitions on track



Results on track

€ 2.35

EPRA EPS (+6% YoY)

+3.7%

LfL rental growth

€ 77.46

EPRA NTA (+3% YoY)

5.1% stable EPRA NIY



Advancing on growth

€3bn

portfolio (+€ 200m vs end 2024)

150,000 m²

of new leases signed with a **+6**% rental uplift on average

99.7%

high occupancy



Sound financial profile

38.3%

Loan-to-value

7.5x

adj. Net debt/EBITDA

96.4%

hedge ratio

Investment grade (BBB+) issuer rating affirmed by Fitch



EPRA EPS up 6% YoY

H1 EPRA result of € 54.0m, an increase of 20% YoY

EPRA EPS

€ 2.35

+6% YoY

+14% weighted avg. # of shares

Net result

€ 77.5m

Includes € 13.5m of positive property revaluation and € 7m of deferred tax assets

€ 3.37 per share net result

* The difference between € 13.5m property revaluation reported and € 13m explained in property portfolio section relates to the accounting treatment of solar panels



Driven by strong rental growth and portfolio expansion

H1 2025	H1 2024	YoY
67,819	54,955	+23%
4,084	4,357	-6%
71,903	59,331	+21%
3,786	4,154	-9%
-8,922	-7,489	+19%
62,981	51,822	+22%
87.6%	87.4%	
-7,879	-6,143	+28%
-1,128	-751	+50%
-14	0	
53,960	44,928	+20%
23,007,385	20,203,993	+14%
2.35	2.22	+6%
	4,084 71,903 3,786 -8,922 62,981 87.6% -7,879 -1,128 -14 53,960 23,007,385	4,084 4,357 71,903 59,331 3,786 4,154 -8,922 -7,489 62,981 51,822 87.6% 87.4% -7,879 -6,143 -1,128 -751 -14 0 53,960 44,928 23,007,385 20,203,993

LfL rental growth

LfL rental growth +3.7% of which +3.3% linked to rent indexation and +0.4% linked to rent renegotiations

Financial result

Reflects expected increased interest expenses due to new debt taken out as part of Track27 financing

EPRA result

+20% YoY increase driven by organic rental growth, income from new acquisitions and pre-let development deliveries as well as disciplined cost control



Growth-enabling fundamentals



Investment grade credit rating BBB+ (Stable Outlook)
affirmed by Fitch, recognising Montea's disciplined balance sheet approach as

well as its resilient and qualitative portfolio

Long-term senior unsecured A- rating confirmed

Loan-to-value

38.3%

(end 2024: 33.7%)

Adj. Net Debt/EBITDA

7.5x

(end 2024: 6.4x)

Interest coverage ratio

4.5x

(end 2024: 4.5x)

EPRA NTA

€ 77.46

(+3% YoY, end 2024 at € 77.63)



Solid financial profile

over € 360m (re)financed in H1







Long-term funding

average remaining debt maturity at 6 years (vs 5.7 years at end 2024)



Strong liquidity position

€ 260m immediately available funding

(cash + untapped credit lines)



Cost of debt at

2.1% (-20bps vs end 2024)

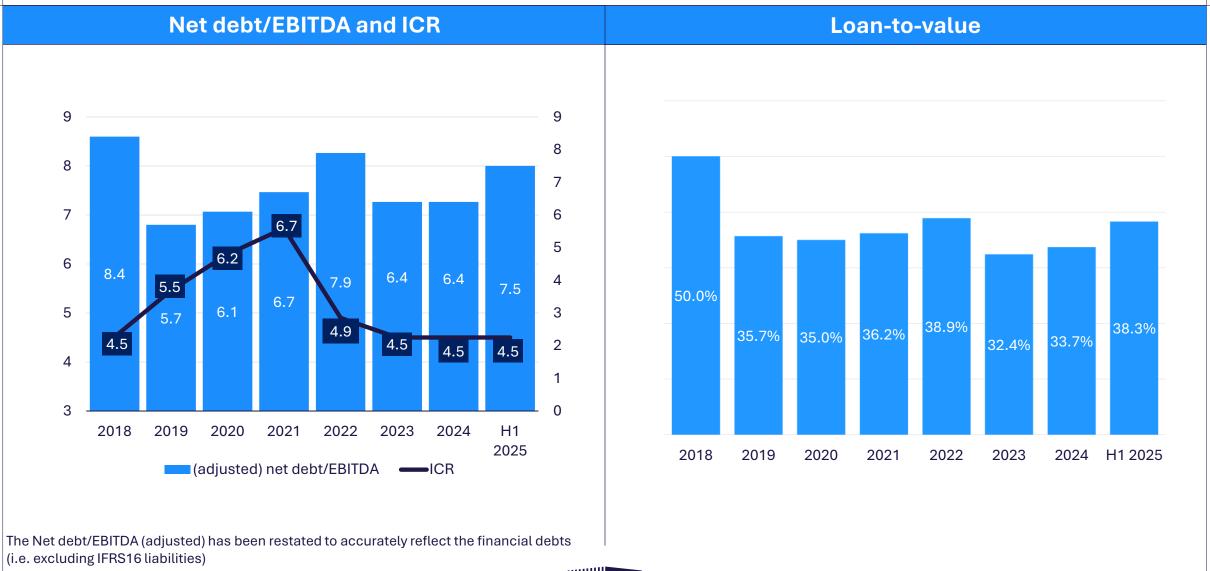
throughout end 2026



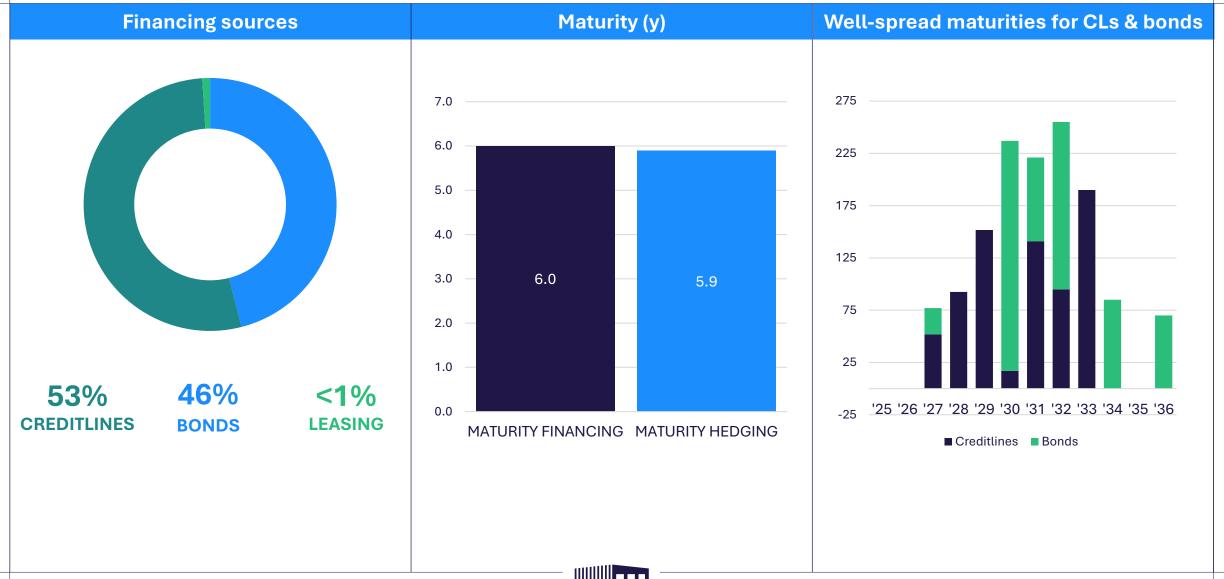
No debt maturing before 2027 (€ 75m in total to refinance in 2027)



Prudent balance sheet



Diversified, long-term funding



CHAPTER TWO CHAPTER TWO CHAPTER TWO CHAPTER TWO CHAPTER TWO CHAPTER TWO Growth update MONTEA

Track27 - Solid foundations for future growth





An agile business model

With value creation throughout different stages of the cycle

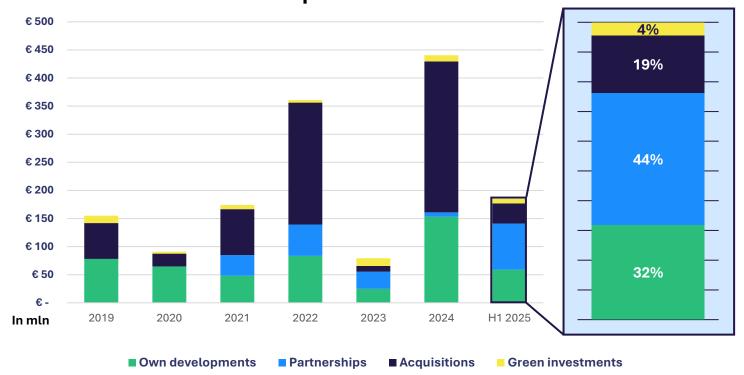


DIVERSE GROWTH AVENUES

WITH ONE GOAL IN COMMON

Ensuring long-term sustainable value creation while focusing on strategic locations

€ 187m investment volume realised through all growth pillars





Continuous focus on accretive investments

Total invested in H1:

€ 187m

€ 36m Acquisitions

€ 142m Developments & partnerships

€9m Solar panels & batteries

At an average net yield of

6.7%



Accretive growth through strategic acquisitions

Acquired in H1 at a 6.3% average net yield



Acquired in August



Blue Gate Antwerp (BE)

- 6,000 m² GLA warehouse + outdoor storage
- Direct access to the quay on the Scheldt river,
 cycling distance from Antwerp city centre
- Cluster strengthening in Blue Gate Antwerp –
 4th property added
- Lease with BMB Bouwmaterialen
- Investment: € 12m

Zaltbommel (NL)

- 115,400 m² land acquisition (66,400 m² yielding & 49,000 m² greenfield)
- Prime logistics hotspot offering both near- and long-term development potential
- Long-term ground lease (20 years)
- Investment: € 24m

Zeewolde (NL)

- 36,000 m² GLA warehouse on a 55,600 m² land plot
- Strategic location close to 3 motorways (A6, A27 & A28)
- Significant reversionary potential
- Long-term lease with Aalberts Piping Systems
- Investment: € 31m



111,000 m² of fully pre-let projects delivered in H1 2025

Developed at a 7% average net yield





- Development of Montea's largest multimodal distribution centre to date
- 95,000 m² GLA

Tiel (NL)

- Let to Intergamma for 20 years
- Total investment: € 83m



- Extension of a state-of-the-art distribution centre
- 9,000 m² GLA
- Let to Movianto for 9 years
- Total investment: €8m



Amsterdam (NL)

- Sustainable distribution centre on a strategic location in Amsterdam
- 7,000 m² GLA
- Let to Blond for 10 years
- Total investment: € 13m



c. 150,000 m² of fully pre-let developments in the pipeline



c. 150,000 m²

of 100% pre-let developments in the pipeline



NEW



LOI signed

for permitted project comprising c. 30,000 m²



JV with Weerts

(Liège, BE)

- 86,000 m² GLA (215,000 m² at 100%)
- Pre-let to Skechers for 20 years
- Construction started in Q1 2025
- Phased completion by Q4 2027
- Maximum exposure: € 140m



Oss

(NL)

- 17.000 m² GLA extension
- Pre-let to Vos Logistics for 10 years
- Construction started in Q1 2025
- Completion in Q4 2025
- Total investment: € 13m

Halle

(BE)

- Located near E19 and E429 motorways
- 31,000 m² GLA
- Pre-let under a long-term agreement
- In permitting phase
- Total investment: € 34m



Zellik

(BE)

- Located in close proximity to Brussels, near E19 and E40 motorways
- 14,000 m² GLA
- Pre-let for 6 years (incl. 9-year extension option)
- In permitting phase
- Total investment: € 20m



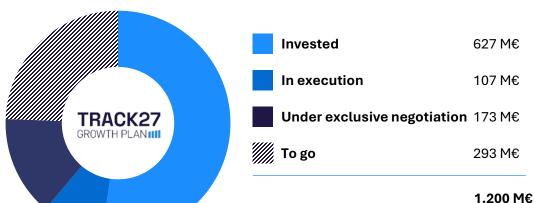
On track towards a € 3.5bn portfolio

Track27 progress report



over **75**%

€ 907m of the € 1.2bn targeted growth is already invested, in execution or is under exclusive negotiation



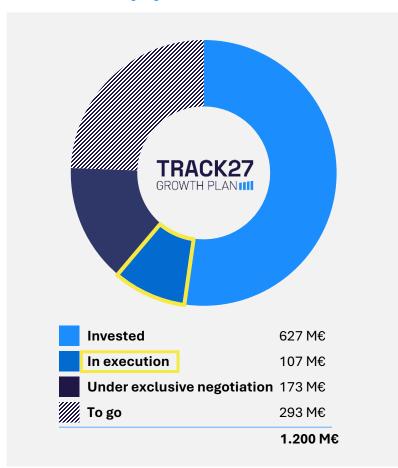
Targeted investment volume





Earnings growth to continue

Thanks to pipeline in execution...

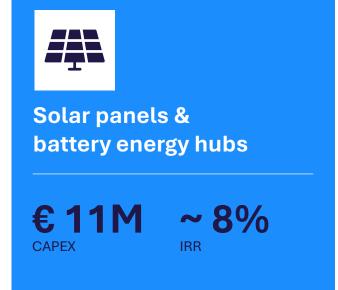




Acquisitions closed post 30 June

€31M

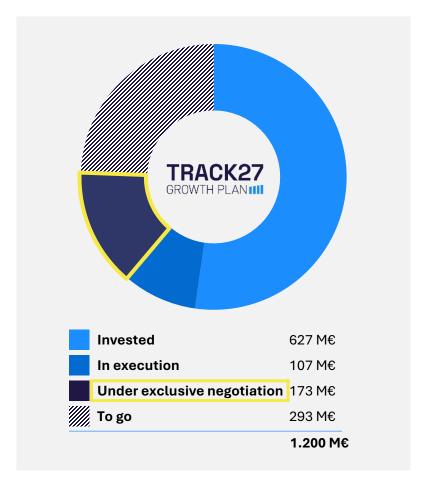






Earnings growth to continue

... and investments under exclusive negotiation











Development pipeline in execution

Country	Grey/Brown Green field	Project name	Estimated delivery	Landbank	GLA	Invested 30/06/2025	To invest	Total capex of the project
	Grey	Aalst (Movianto)		14.000 m ²	9.000 m ²	8 M€	0 M€	8 M€
	Green	Amsterdam (Blond)		11.000 m ²	7.000 m ²	13 M€	0 M€	13 M€
	Grey	Tiel North (Intergamma)		183.000 m ²	95.000 m ²	83 M€	0 M€	83 M€
Delivere	Delivered in H1 2025		208.000 m ²	111.000 m ²	104 M€	0 M€	104 M€	
	Grey	Oss – extension (Vos Logistics)	Q4 2025	20.000 m ²	17.000 m ²	6 M€	7 M€	13 M€
•	Green	Liège (Skechers)*	Q4 2027	148.000 m ² (370.000 m ² @ 100%)	86.000 m ² (215.000 m ² @ 100%)	82 M€	58 M€	140 M€
In execu	ition			168.000 m ²	103.000 m ²	88 M€	65 M€	153 M€
Pre-let projects in execution			100%					
Average lease term for projects in execution			19 years					

*40% share included in the pipeline. $\ensuremath{\text{\in}} 140\text{m}$ represents maximum exposure for Montea.

Completed and ongoing developments

€ 35m

Total development gains on delivered and ongoing projects (booked/expected)

100%

Pre-let pipeline in execution

19 years

Average lease term for projects in execution



Development pipeline

Country Grey/Brown/ Green field	Project name	Estimated delivery	Landbank	GLA	Invested 30/06/2025	To invest	Total capex of the project
Delivered in H1 2025			208.000 m ²	111.000 m ²	104 M€	0 M€	104 M€
In execution			168.000 m ²	103.000 m ²	88 M€	65 M€	153 M€
Green Tongeren II	II - rest	_ 1 year after pre letting _ 	66.000 m ²	40.000 m ²	9 M€	27 M€	37 M€
Green Tongeren II	IB		95.000 m ²	59.000 m ²	12 M€	32 M€	44 M€
Green Lummen			55.000 m ²	32.000 m ²	9 M€	20 M€	29 M€
Brown Grimberge	n		57.000 m ²	30.000 m ²	6 M€	21 M€	28 M€
Grey Born			89.000 m ²	67.000 m ²	24 M€	42 M€	66 M€
Grey Tiel Silica (formerly South)		45.000 m ²	25.000 m ²	7 M€	15 M€	22 M€
Grey Tiel Quartz	(formerly Middle)		118.000 m ²	69.000 m ²	17 M€	43 M€	60 M€
Permit obtained, not yet pre-let		525.000 m ²	322.000 m ²	87 M€	199 M€	286M€	
Green Halle		1 year after	55.000 m ²	31.000 m ²	13 M€	21 M€	34 M€
Grey Zellik		permit	36.000 m ²	14.000 m ²	10 M€	10 M€	20 M€
Pre-let, permit expected in due course		91.000 m ²	45.000 m ²	23 M€	31 M€	54 M€	
Landbank developments in pipeline		784.000 m²	470.000 m ²	198 M€	295 M€	493 M€	
Future development potential		2.353.000 m ²		111111111			

Pipeline developments

€ 34m

Potential rent

€ 295m

Remaining capex

6.8%

Average Yield on Cost

2.3m sqm

Remaining land bank



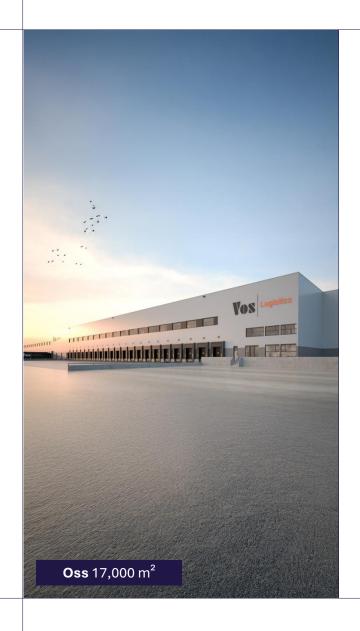
Pipeline







Pipeline

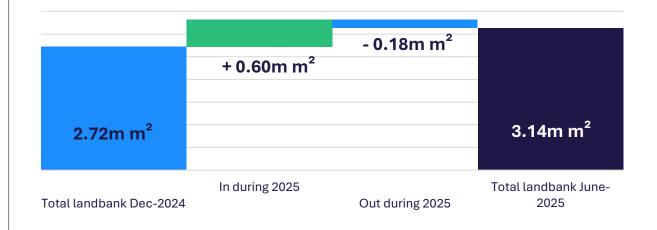




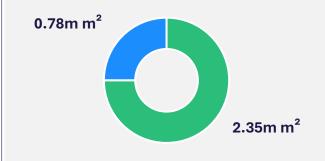


Extensive landbank with a focus on grey and brownfields

Movements in landbank



- 100% situated in logistics & industrial zonings
- Future **development potential** of over 1.5m m² GLA
- **Extension potential** by over 60% vs. current portfolio
- Over 70% grey- & brownfields



Market value of

€ 549m

Market value of

€ 245/m²

64% yielding

@ 5.8%

Yield on Cost

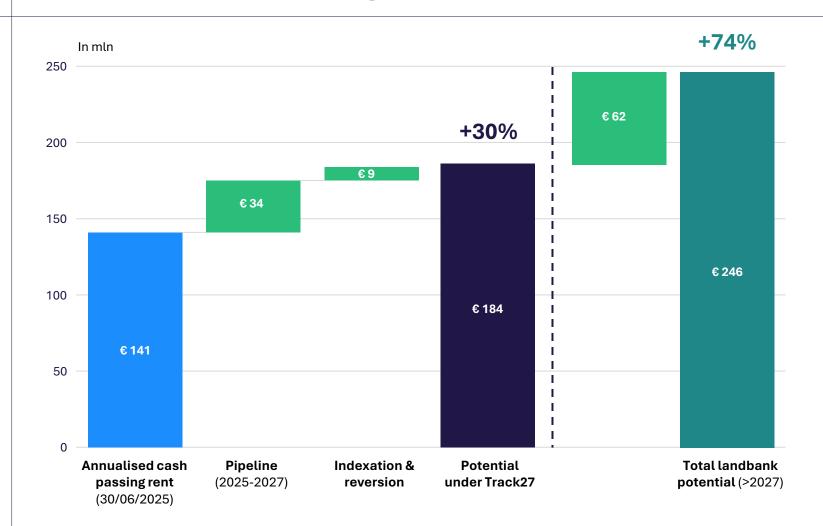


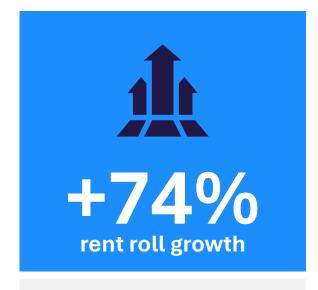


Creating value via our land bank



Existing landbank offers potential for...





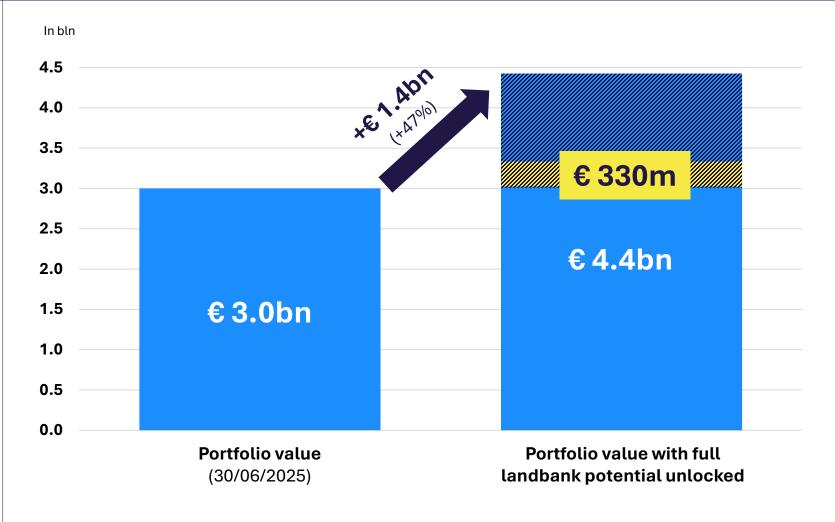
Additional growth levers

- Rental growth
- Acquisitions/disposals
- · Landbank expansion
- Green investments

^{*} Development opportunities under Track27 include ongoing developments, pre-let agreements awaiting permit and projects that are expected to commence in the next 12 months. Forecast made based on the expected completion date of projects to be developed which include a number of assumptions. Indexation assumption is based on the IMF forecast at c.2%. Includes only owned and landbank in option.



Existing landbank offers potential for...





Additional growth levers

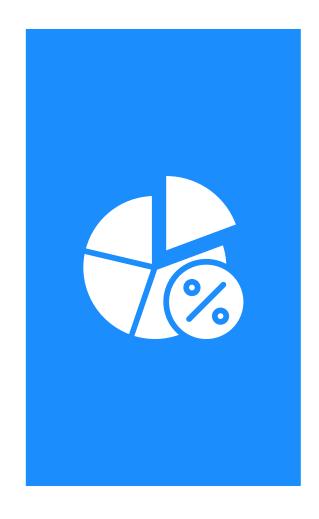
- Acquisitions/disposals
- Landbank expansion
- Green investments

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Portfolio growth highlights continuous value creation



Portfolio value **increases by € 200m or 7.2**% vs. end 2024, reaching **€ 3bn**

Increases driven by investments in development projects (a.o. Skechers), acquisitions and positive portfolio revaluation

Standing portfolio valuation reconfirmed, with EPRA NIY at 5.1% (stable vs. end 2024)



Portfolio value increased by € 200m in H1 2025

Portfolio roll forward

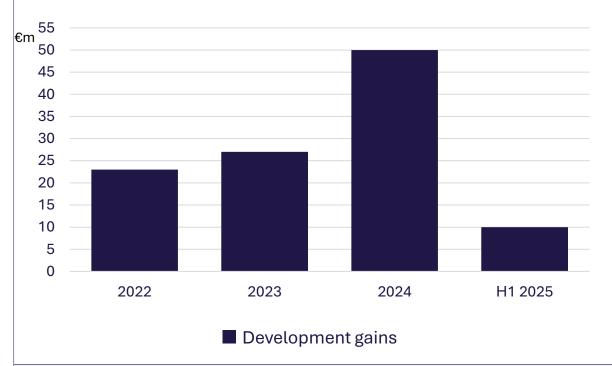
(in €bn)



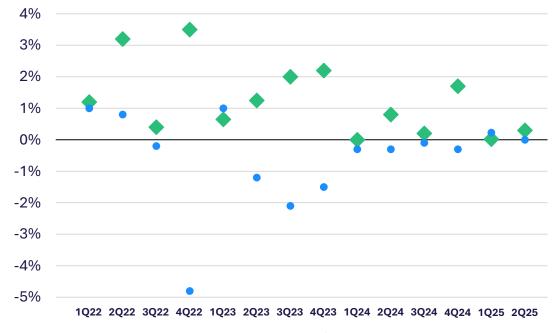


Value creation complemented by value resilience

Over € 110m of development gains booked since 2022



Standing portfolio remains resilient



Yield effect on standing portfolio

◆ ERV effect on standing portfolio

+0.3%

ERV growth in Q2 (+0.6% YTD)

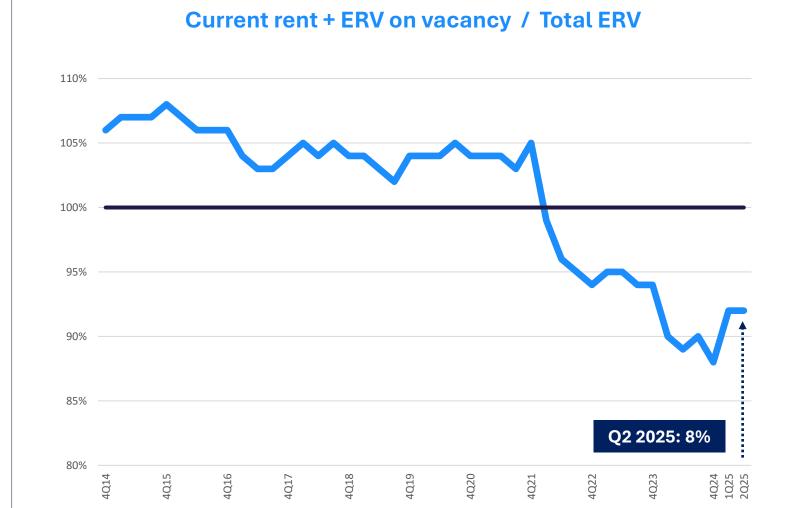
Flat

Yield effect* in Q2 (+10 bps YTD)



^{*} based on net equivalent yield

8% reversionary potential remains



8%

Reversionary potential provides support for valuation and further upside potential for rental growth (8% in Q1)

5.45%

Net reversionary yield

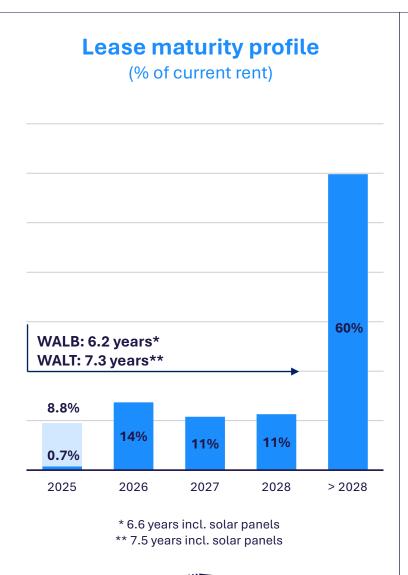
High portfolio occupancy retained

Proactive tenant management

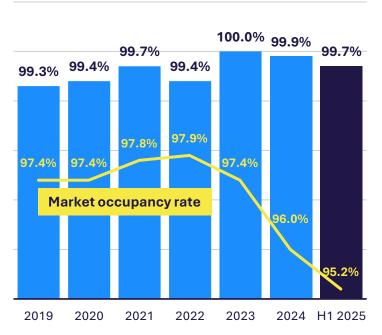


92%

of the 9.5% of leases maturing in 2025 already extended or relet



Occupancy rate (%)



Market data source: Broker reports



Solid lettings momentum in H1 achieved



150,000 m²

(re)let in H1 2025



2/3
of leases signed with new clients

At an average uplift of +60

Q2 2025



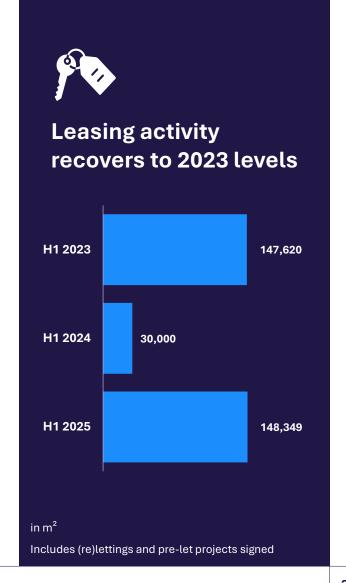
60,000 m² (re)let in Q2



At an average uplift of **+10%**, showing an accelerating dynamic vs Q1, providing further evidence of rent reversion capturing



- Leases signed above latest ERV levels on average
- Retention rate remains high at above 90% (over the last 5 years)
- Occupancy rate to remain above 99.5% throughout 2025

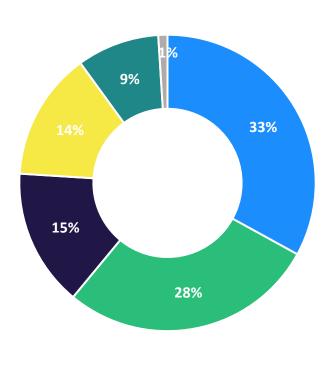




New leases signed with a diverse set of clients

Leases signed in 2025

(% split by GLA by industry)



















Automotive





Prime yields stabilise, further supported by gradual ERV growth

Prime yields have **broadly stabilised**, with some markets (i.e. Belgium) showing yield compression





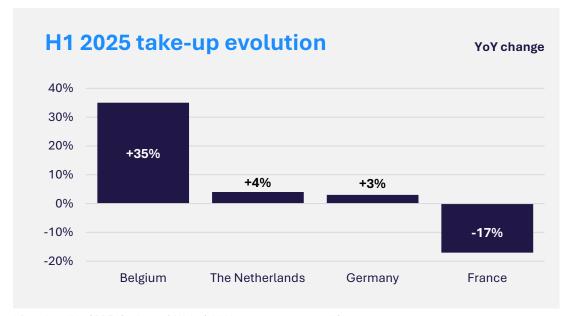


Gradual prime rent evolution continues to support asset valuation

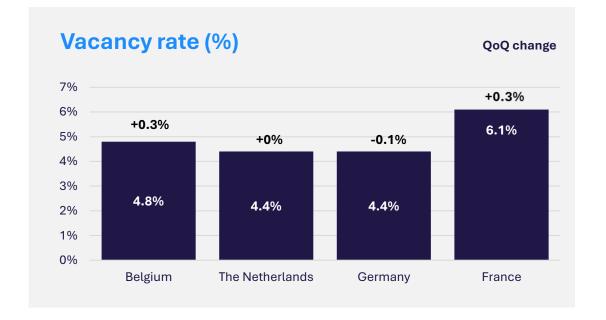
^{*} Data from JLL, CBRE, Cushman & Wakefield

Muted recovery in tenant demand, supported by stabilising vacancy rates

Latest take-up figures indicate muted recovery in tenant demand, with brokers pointing to improving demand pipeline in H2



Market vacancy shows **stabilizing to mildly increasing trends**, driven by the diverging performance of A- and B-grade locations



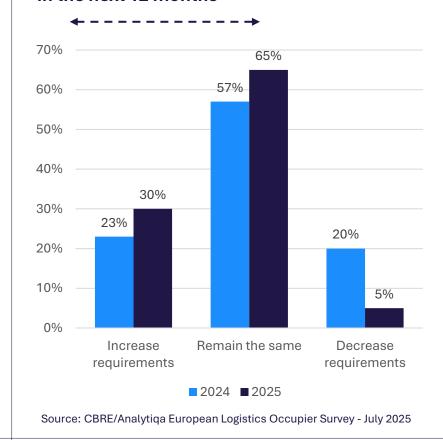


^{*} Data from JLL, CBRE, Cushman & Wakefield. Vacancy rates are as of Q2 2025.

Near-term occupier demand shows signs of recovery

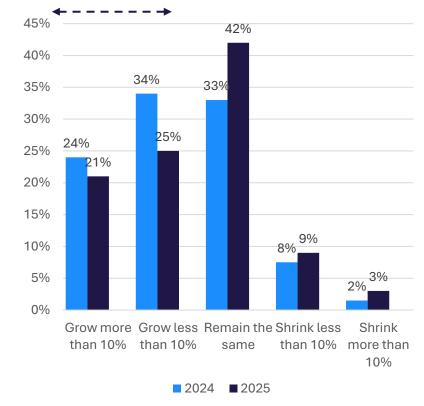


95% plan to expand/retain same space in the next 12 months



Expansion plans in the next 3 years





Source: CBRE/Analytiqa European Logistics Occupier Survey - July 2025



A greater share of occupiers plans to increase their space requirements vs 2024...



... while downsizing appears to be near end for European logistics occupiers



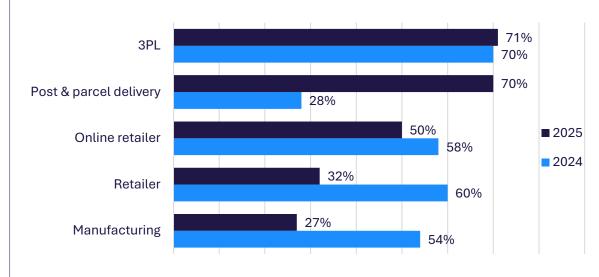
Longer-term demand shows a normalising trend, also reflecting a more cautious occupier stance



3PLs and Post & parcel delivery lead expansion plans

Expanding respondents per occupier sector

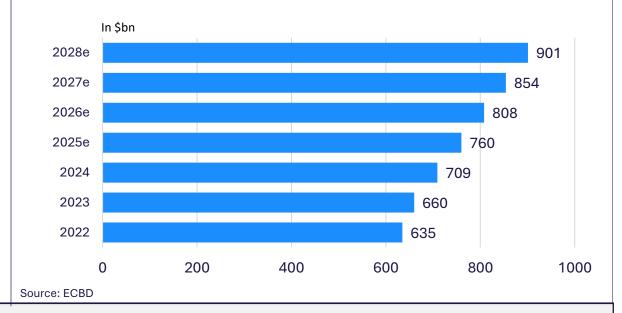
3PLs and Post & parcel most bullish, leading demand



Source: CBRE/Analytiqa European Logistics Occupier Survey - July 2025

European e-commerce growth story remains intact

With revenues projected to grow at **5.8**% p.a. (2025-2028)



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3PLs continue to lead expansionary demand, with Post & parcel delivery expressing intention to increase footprint



European e-commerce growth is expected to continue supporting warehouse demand, with 93,000 m² of new space needed per additional \$ 1bn of e-commerce sales*



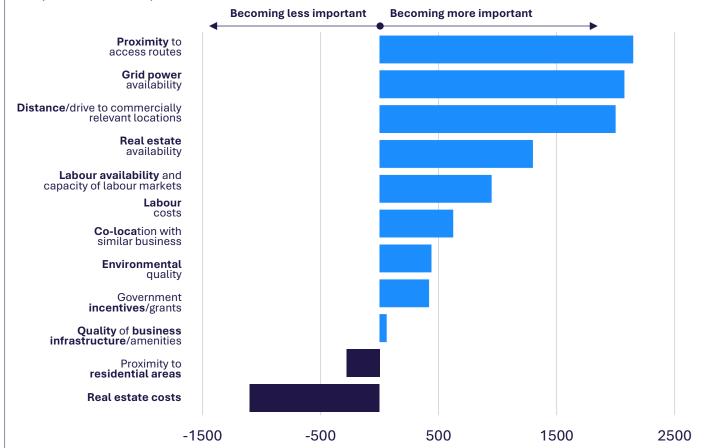
Manufacturing companies are expected to continue rationalising footprint



Location remains a pivotal factor in occupiers' decisions, woven into the broader cost consideration

Main factors in occupiers' general location decisions

(2025 vs 2023)









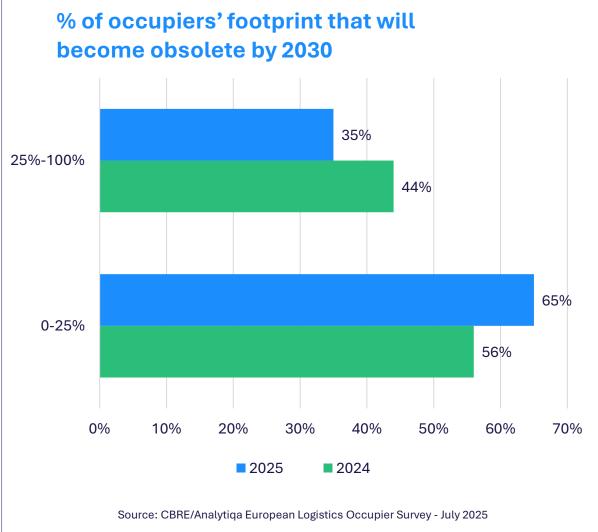
Connectivity and grid power availability

have become central in occupiers' warehouse location decisions, with real estate costs falling in importance following occupiers shifting towards a broader view on costs



Real estate availability, along with labour availability, have also become more critical to occupiers

Sustainable buildings to remain in occupier focus





Occupiers have **taken advantage** of **higher market supply** and **upgraded obsolete space**, reducing the average bigger share of space at risk of obsolescence



However, with only 5 years to go, the flight to quality for sustainable buildings is expected to accelerate, with 35% of occupiers believing that at least 25% (c. 23m m²) of their footprint will become obsolete by 2030





2025 earnings and dividend guidance

+8% YoY recurring EPS and DPS growth

2025 guidance

€ 4.90 EPRA EPS (+8% YoY) excl. potential € 0.08 oneoff from FBI recognition for FY 2024

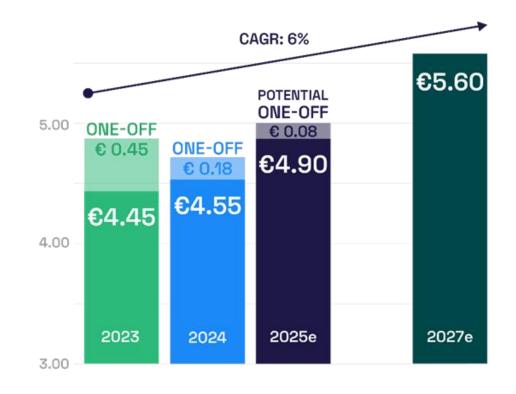
€ 3.90 dividend (+8% YoY) excl. potential one-off from FBI (80% payout)

2027 guidance reiterated

€ 5.60 EPRA EPS (+6% p.a. CAGR)

* CAGR is calculated by using EPRA EPS as of 31 December 2023 as a base. Excludes one-offs linked to the FBI regime in The Netherlands.

Track27 - EPRA EPS growth



*One-offs related to the FBI regime in The Netherlands



Disciplined financial allocation and operational excellence at the core



€ 500m available investment capacity

Leverage to remain under control, consistent with Montea's track record

c. 8X adj. net debt/EBITDA

Towards 90% operating margin by end 2027

max. 2.5% average cost of debt (max 2.1% by end 2026)

98%+
consistently high occupancy

€ 300m of investment volume in 2025 to be achieved through







Own developments

Acquisitions

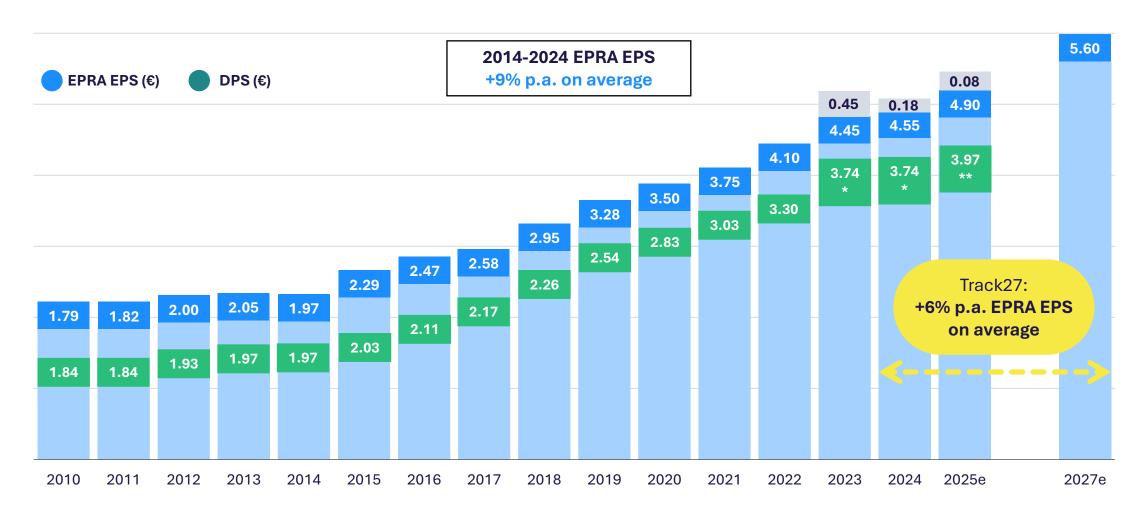
Partnerships

Green investments

Investment capacity calculated based on the adjusted net debt/EBITDA limit of ca. 8x



Earnings track record and guidance



*DPS 2023: € 3.38 + € 0.36 related to one-offs, DPS 2024: €3.60 + € 0.14 related to one-off of FBI 2023

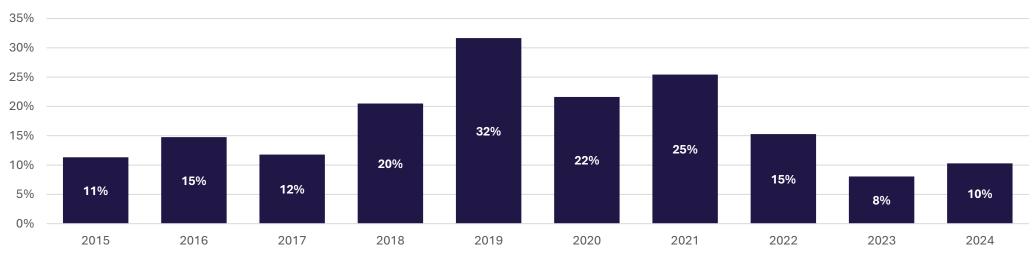


^{**} DPS 2025: € 3.90 + € 0.07 related to one-offs

Strong return track record, with +19% 10-year TAR*

And +8% EPRA EPS growth target for 2025





YoY % change	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	10Y CAGR
EPRA EPS	16%	8%	4%	14%	11%	7%	7%	9%	9%	2%	9%
DPS	3%	4%	3%	4%	12%	11%	7%	9%	2%	7%	7%
EPRA NTA	6%	10%	7%	17%	29%	19%	23%	10%	4%	4%	13%

^{*} TAR = Total Accounting Return = annual EPRA NTA growth + gross dividend yield. 10-year TAR CAGR stands at +19%.





Rollout of Battery Energy Storage Systems (BESS)

MONTEA

The first two BESS in Belgium

(Willebroek and Ghent) are fully operational

Additional studies ongoing:



Belgium

13 sites in scope, 32 MWh total capacity



The Netherlands

6 sites in scope, 13 MWh total capacity



Track27 targets



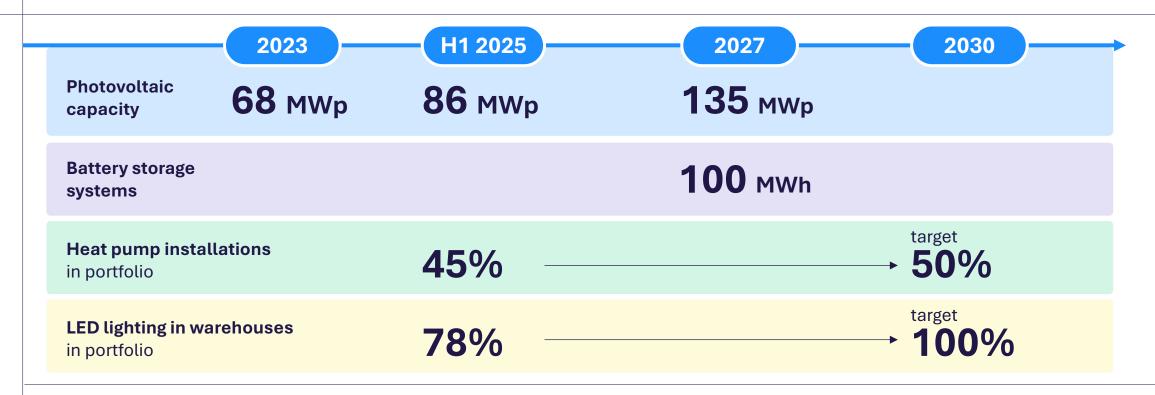
100 MWh capacity

Solar Panels

€ 25m total investment

135 MWp capacity

An all-rounded approach to energy independence and efficiency



Locally produced energy complements further energy-efficient initiatives













Montea. Unmatched.



Developer/owner of two of Top 5
largest single-tenant
developments in the Benelux
(Skechers & Intergamma)

99.7%

Highest occupancy rate in the gateway to Europe markets



The only listed European logistics player with fully pre-let development pipeline







Track27

Our most ambitious growth plan to date

MONTEA

Financial targets



Investment target raised to € 1.2bn, with portfolio to grow by more than 50% to reach € 3.5bn by 2027 year-end



+6% p.a. EPRA EPS growth on average for the period 2024-2027, with EPRA EPS to reach € 5.60 in 2027



Disciplined financial allocation and **operational excellence** remain at the core



Track27

Our most ambitious growth plan to date

MONTEA



ESG-linked targets



GHG emissions reduction by 45% in our standing portfolio by end 2027 end (vs 2019)



All new developments are zero emission buildings



> € 75m investments in sustainable projects by 2027

- Doubling our **solar panel capacity** to **135 MWp** (c. € 27m)
- Increase in **Battery Energy Storage** (BESS) capacity to **100 MWh** (c. € 50m)

Property portfolio



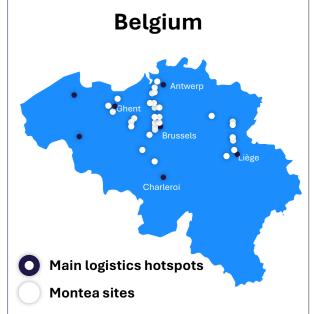


		Total 30/06/2025	Belgium	France	The Netherlands	Germany	Total 31/12/2024
Property portfolio – Buildings ¹							
Number of sites		122	44	35	40	3	118
Total area – property portfolio	m²	2,330,990	1,009,658	292,508	929,329	99,495	2,132,243
Annual contractual rents	K€	141,310	57,355	21,409	56,916	5,633	128,564
Gross yields	%	5.38	5.31	5.43	5.35	6.24	5.35
Current yield on 100% occupancy	%	5.45	5.41	5.66	5.35	6.24	5.38
Un-let property area	m²	7,064	3,569	3,495	0	0	2,496
Rental value of un-let property parts ²	K€	624	263	361	0	0	258
Occupancy rate	%	99.7	99.7	98.8	100	100	99.9
Investment value	K€	2,804,826	1,106,548	421,824	1,179853	96,600	2,555,642
Fair value	K€	2,628,416	1,080,026	394,052	1,064,040	90,297	2,405,178
Property portfolio – Solar panels ³							
Fair value	K€	67,800	43,587	3,022	21,191	0	70,950
Property portfolio - Developments							
Fair value	K€	208,892	93,429	13,571	101,892	0	316,666
Fair value – share in joint ventures	K€	88,026	88,003				
Property portfolio - Total							
Fair value	K€	2,993,134 ngs held for sale.	1,305,069	410,645	1,187,123	90,297	2,792,794

^{2.} Area of leased land is included at 20% of the total area; indeed, the rental value of a land is about 20% of the rental value of a logistics property, excluding the estimated rental value of projects under construction and/or renovation.

^{3.} The fair value of the investment in solar panels is included in item "D" of fixed assets in the balance sheet.

Locations





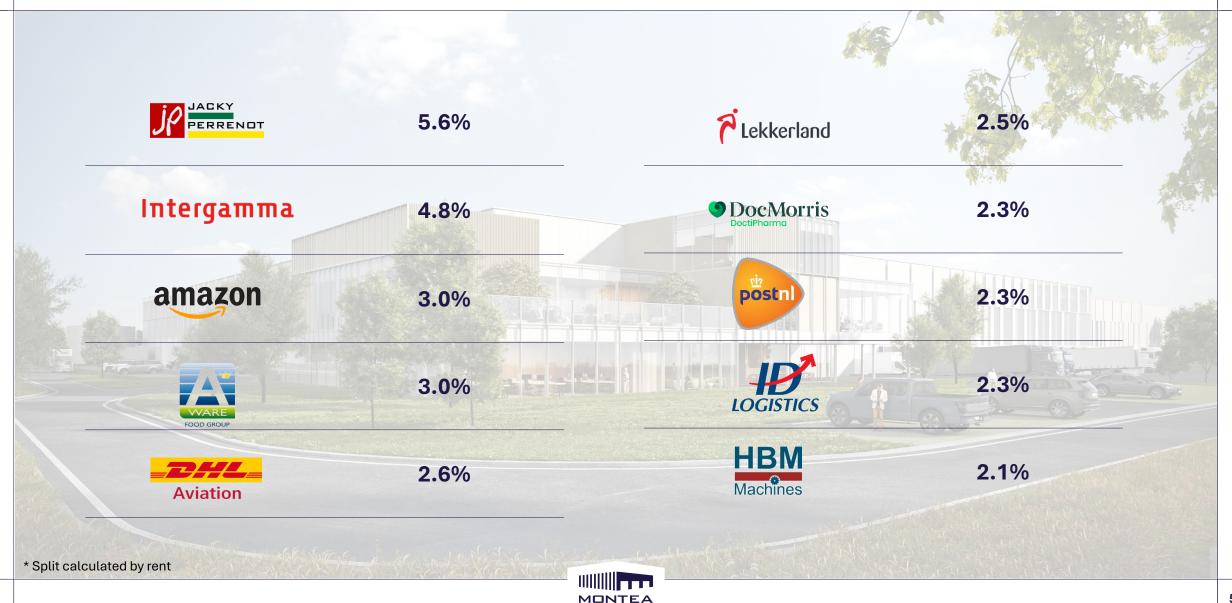




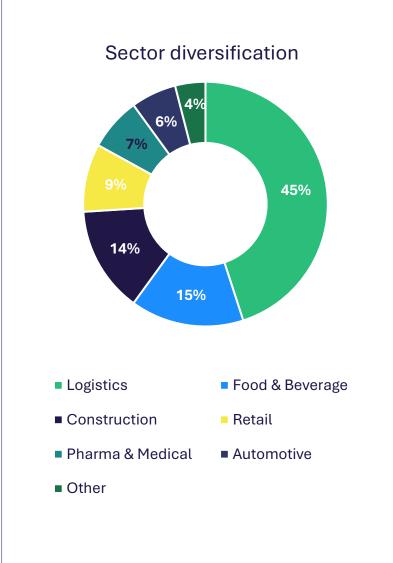
Country	# sites	SQM ('000)	Fair Value	Annual Rent	EPRA NIY	Occupancy	% of total portfolio
● BE	44	1,010 m ²	€ 1,305m	€ 57.3m	5.3%	99.7%	43.6%
⇒ NL	40	929 m²	€1,187m	€ 56.9m	4.9%	100%	39.7%
● FR	35	293 m ²	€ 411m	€ 21.4m	5.1%	98.8%	13.7%
DE	3	99 m²	€ 90m	€ 5.6m	5.5%	100%	3.0%
TOTAL	122	2,331 m ²	€ 2,993m	€ 141.3m	5.1%	99.7%	100.0%

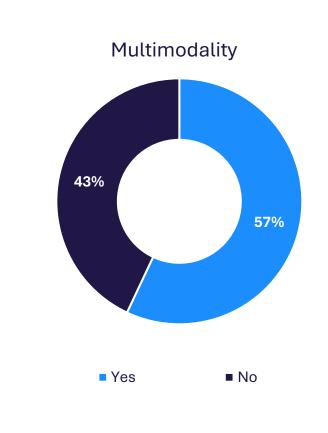


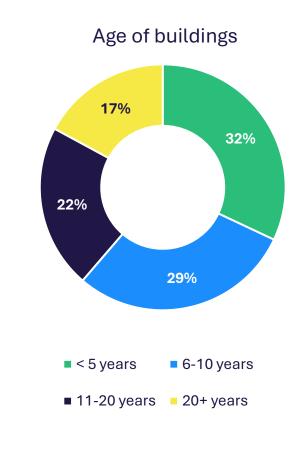
Top 10 tenants in Montea's portfolio



High quality portfolio

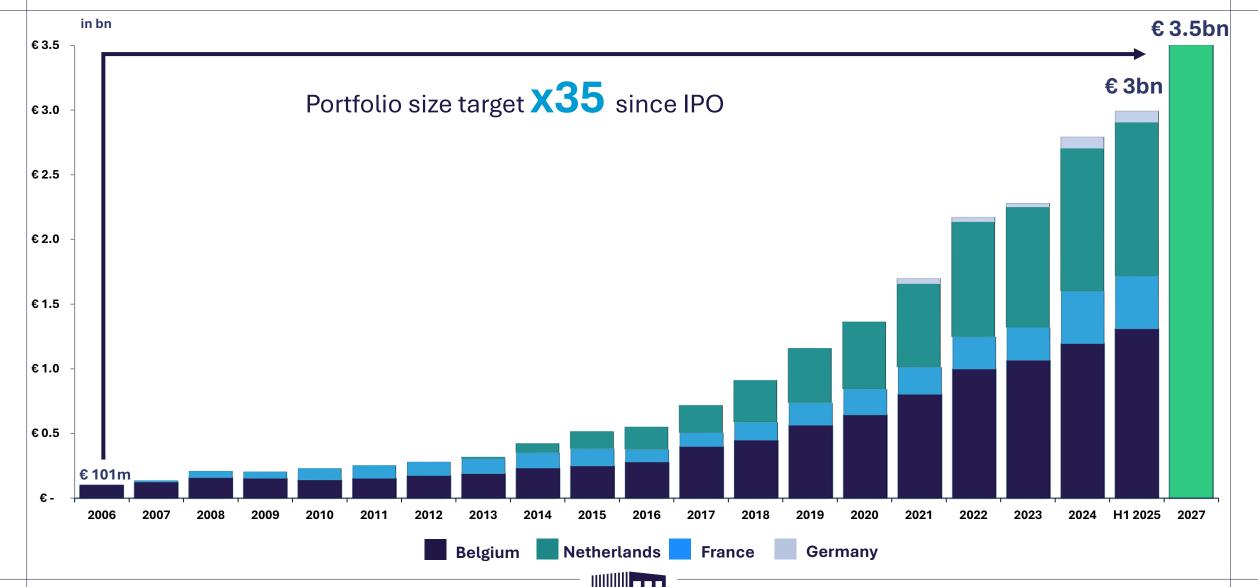








Portfolio growth



MONTEA

FBI status

Out of prudence, Montea does not assume it will be granted the FBI status in 2024

FBI overvie	ew		2021-2022	2023	2024	2025	
FBI status acc	ounted for in financial accounts of Montea		~	~	×	N/A	
Withholding ta	x rate in financial accounts		5%	5%	5%	N/A	
Corporate Inco	ome tax rate		25.0%	25.8%	25.8%	25.8%	
Withholding ta	x	M€	2.0€	0.4€	0.4€	-	
Delta to Corpo	orate Income tax	M€	6.9€	3.7€	1.9€	-	
Total Tax chai	ges NL* in EPRA result (accounted/provisioned)	M€	9.0€	4.1 €	2.3€	-	
EPRA result	Determined EDDA we could income at it EDI at at use in	GRANTED	M€	6.9€	3.7 €	1.9€	-
	Potential EPRA result impact if FBI status is	NOT GRANTED	M€	N/A	-	-	-

^{*} Paid in order to avoid late payment interest (8%)

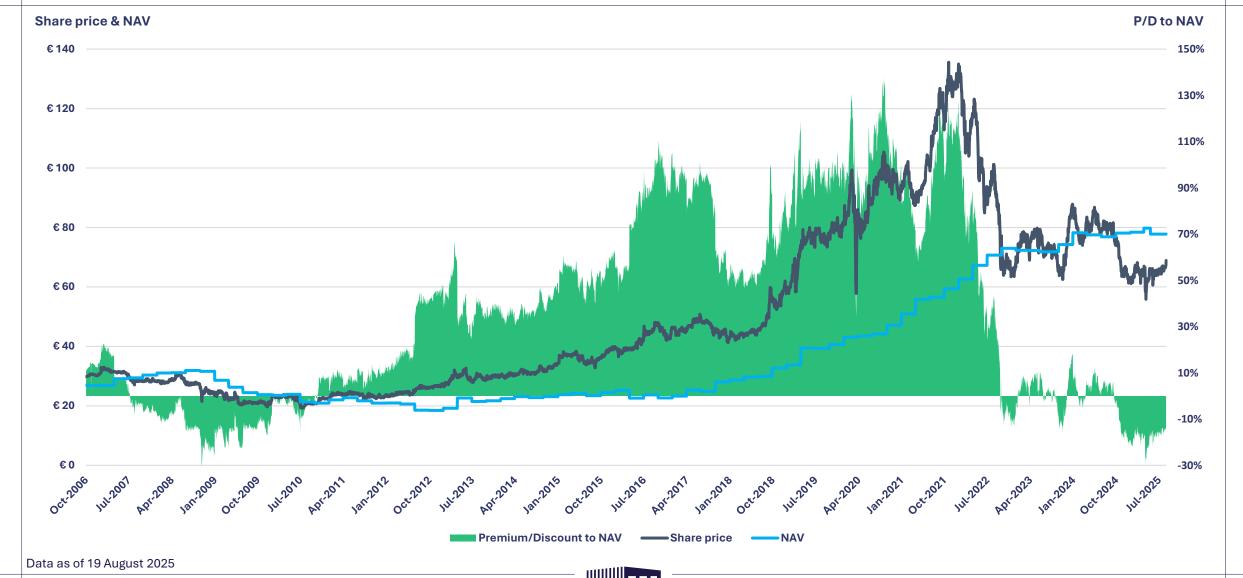
Potential non-recurrent impact in 2025 EPRA results if Montea granted the FBI status totalling € 0.08/share

One-off tax saving (FY 2021 & 2022) recognized in 2023 EPRA earnings (€ 0.38/share)

One-off tax saving (FY 2023) recognized in 3Q24 EPRA earnings (€ 0.18/share)



Share price & NAV evolution



MONTEA

